PRELIMINARY 4-YEAR CAPITAL PROJECTIONS AS OF NOVEMBER 19, 2025

	PROJECT	ESTIMATED CAPITAL EXPENDITURE (2027 - 2030)					COMMENTS
		2027	**2028**	**2029**	**2030**	**Total**	
A	**GENERAL GOVERNMENT**					-	
	Records Information Management Assessment	20,000				20,000	Was in 2025 budget, based on request of prior Clerk- deferring to 2027
	LED Sign for Civic Cenre		50,000			50,000	was in 2025 budget, deferring to 2028 due to change of branding considerations
	TOTAL GENERAL GOVERNMENT	**20,000**	**50,000**	**-**	**-**	**70,000**	
B	**FIRE SERVICES**					-	
	Bunker Gear Program	32,000	35,000	35,000	35,000	137,000	24 sets of turnout gear will expire by 2030 (7-2027, 7-2028, 5-2029, 5-2030) Life expectancy of turnout gear is 10 years. ***NFPA 1851 10.1.2. - Structural firefighting ensembles shall be retired no more than 10 years after DOM....***
	SCBA Program	68,000	70,000	31,000		169,000	FD utilizes 18 Scott 4500 SCBA packs, 6 newest 2014 DOM, and meet NFPA 2013 1981 edition standard. Remaining 12 units were retrofitted between 2009-2011 to the NFPA 2007 1981 edition standard - unknown DOM (old units), 6 SCBA packs in 2027, 6 SCBA packs 2028, 12 1-hour 4500 replacement cylinders 2029
	Rescue Gear Program	8,150	20,900			29,050	Purchase of thermal camera 2027, purchase of 3 hand-held thermal units 2028 (to replace non-NFPA compliant units in service). Thermal cameras in use do not meet the NFPA 1801 standard for testing and are not to be used for interior attack operations. Additional PPV* 2028
	Hose	4,650	4,900	5,150	5,400	20,100	Ongoing replacement of fire hose 1.75", 2.5", 4", documented failure (tested and use) - yearly average of 1-2 length 4", 9 lengths 2.5", 5-6 lengths 1.75"
	Fire Rescue Boat		120,000			120,000	Current 14ft boat with 25hp outboard motor is inadequate and unsafe for transport of personnel and equipment. Larger boat that is properly equipped for haz-mat response, water rescue and fire suppression is necessary (FD is expected to provide fire suppression to multiple island owners who are TOFF taxpayers), legal liability to provide this service
	3/4 Ton 4WD Crew Cab Pickup, V8, 6.6 box, towing package, reese hitch, back-rack, tonneau cover, step bars,all necessary radio/emergency lighting (if not able to re-purpose)	110,000				110,000	Current pickup will be 10 years old, is not a full crew cab, and under-powered with a V6. Crew cab is required to transport 4-5 FF's, haul the command post and serve as a backup to 11-7 for highway response (MVC's). Gift current pickup to another department
	Pumper/Tanker (replacement of unit 11-2), replacement in 2033 requires commitment by 2030 to meet a 3-year anticipated built time				1,500,000	1,500,000	11-2 will reach 25 years of service in 2033, a commitment by 2030 is necessary when factoring in an anticipated build time of 3 years. ***NFPA 1900*** - industry best practices for replacement of fire apparatus (***15 years - frontline, 15-20 years - moved to reserve status, 25 years - removed from service completely)*** . Pumper/tanker will serve a dual role, providing a water supply where there is a lack of hydrants, and reduce the need for mutual aid. Maintenance/repair cost keep increasing. Estimate 1.0 - 1.5 million replacement (hard to project into 2030).
	Fort Frances Training Site	7,500	5,000	5,000	5,000	22,500	Consideration needs to be given to the future of the FF training site (airport grounds), currently we can continue to use the training facility, until such time the airport receives upgardes (time for this remains unknown)
	Communications (portable radios, pagers)			36,500		36,500	Upgrade of FD radios (30 units) and pagers (10 units) is necessary. Radios currently in service have DOM of 2015 and few 2016, (nearing 15 years in use). These radios are utilzed for all response communications. Older pagers to be taken out of service and used for parts where possible.
	Haz-mat Supplies/PPE	20,000	10,000	10,000	10,000	50,000	CN railway traffic travelling through the Community, via the Ranier bridge, poses the highest risk to our Community and surrounding area, as identified in the Community Risk Assessment. Hazardous materials response and training is necessary for the protection of the Community and residents of outlying communities. (Look to partnerships with CN rail and neighbouring Communities to acquire additional equipment/resources)
	TOTAL FIRE SERVICES	**250,300**	**265,800**	**122,650**	**1,555,400**	**2,194,150**	

	PROJECT		ESTIMATED CAPITAL EXPENDITURE (2027 - 2030)						COMMENTS
			2027	2028	2029	2030		Total	
C	**PUBLIC WORKS**							-	
								-	
	Large Equipment & Vehicles							-	
	Replace 2010 John Deere Grader		425,000					425,000	17 yeas old, average life 12 years
	Replace 2014 Elgin Street Sweeper			380,000				380,000	14 years old average life 10 - 12 years
	Replace 2015 Trackless Sidewalk Machine with attachments				185,000			185,000	14 years old, average life 12 years (Sidewalk machine, sweeper, ditch cutter)
	Replace 2016 International Plow Truck					480,000		480,000	14 years old, average lie 12 years, very low milage because its broke down all the time.
	Replace trucks (1/2 tons, 3/4 tons)		210,000	210,000	210,000	210,000		840,000	Regular fleet replacement try to replace trucks at 12 years
	Replace Handi Van			190,000				190,000	Cut from 2026 Capital Budget
	AWD SUV for CBO		65,000					65,000	Cut from 2024, 2025, 2026 Capital Budget
	Replace By-Law Truck with new 1/2 ton 4x4 with capper		75,000					75,000	Cut from 2024, 2025, 2026 Capital Budget
	Galvanized tilt deck trailer (to move Skid Loader, Zambonis, lift, Parks Tractors)		19,000					19,000	Cut from the 2025, 2026 Capital Budget
								-	
								-	
	Public Works Miscellaneous							-	
	Tire machine and balancer		40,000					40,000	
								-	
								-	
	TOTAL PUBLIC WORKS		**834,000**	**780,000**	**395,000**	**690,000**		**2,699,000**	
D	**TRANSPORTATION SYSTEM- ROADS AND STORM SEWERS**							-	
								-	
	Municipal Roads/Storm Sewer System							-	
	Reconstruction of Nelson Street From Victoria Avenue to Armit Avenue (Roads and Stormsewer Portion)		1,368,430					1,368,430	Cut from 2026 Capital Budget
	First Street East : Portage Ave to Mowat Ave (220m)		1,320,000					1,320,000	
	Church Street: Portage Ave to Victoria Ave (220m)			1,325,000				1,325,000	
	Church Street: Victoria Ave to Armit Ave (220m)				1,328,000			1,328,000	
	First Street East: Portage Ave to Victoria Ave (220m)					1,330,000		1,330,000	
	Surface Treat Coat - Frog Creek Road, 5th St., 6th St., School Road		500,000					500,000	
	Surface Treat Coat - Oakwood, Lillie Ave, Cornwall Ave, Elizabeth, York,			225,000				225,000	
	Surface Treat Coat (McIrvine Rd, Balsam Dr - Frog Creek Rd, Morrison Cr, Bayview Ave - 6th Street north, School Rd - Idylwild to Lake, 6th E - 1300 block.)				225,000			225,000	
	Shevlin Wood Yard Development Road Construction (Phase 1)		2,000,000					2,000,000	Sewer and Water Installation
	Shevlin Wood Yard Development Road Realignment (Phase 2)			2,000,000				2,000,000	Stormsewer and site grading
	Shevlin Wood Yard Development Road Realignment (Phase 3)				2,000,000			2,000,000	Electrical and communications installation
	Shevlin Wood Yard Development Road Realignment (Phase 4)					3,000,000		3,000,000	CC&G, Sidewalks, Asphalt installation
	Design and Reconstruction of Kings Highway PXO		50,000	100,000				150,000	Design and replacement of signals, poles, wiring and PHM-125 drawings to meet MTO requirements
	Lining Stormsewer outfall under H20 Power Substation		120,000					120,000	Cut from 2026 Capital Budget
	Replace Speed Signs (2)		9,500					9,500	Cut from 2026 Capital Budget
								-	
	Connecting Link Highway							-	
	Reconstruction of Scott Street - Victoria Ave - Armit Ave		1,205,000					1,205,000	Full reconstruction cost including sewer, water, storm and road
	Design for reconstruction of Scott Street Portage Ave - Armit Ave			110,000				110,000	
	Reconstruction of Scott Street - Portage Ave - Armit Ave				1,210,000			1,210,000	Full reconstruction cost including sewer, water, storm and road
	Design for reconstruction of Scott Street Portage Ave - Armit Ave					115,000		115,000	
	Reconstruction of Central Ave Intersection		1,000,000					1,000,000	
	Design for resurface of Kings Highway McIrvine to Pit Road Including Signals			110,000				110,000	
	Resurface Kings Highway McIrvine Road to Pit Road 1 Including stormsewer and Signals				1,100,000			1,100,000	Replace McIrvine Road signals with AODA compliant crossings, detection, poles, wires, fixtures.
	Design for resurface of Kings Highway Holmes Ave to McIrvine Road Including Signals					115,000		115,000	Replace Keating Avenue signals, poles, wires, fixtures, cabinet done in 2019
	TOTAL TRANSPORTATION SYSTEM- ROADS AND STORM SEWERS		**7,572,930**	**3,870,000**	**5,863,000**	**4,560,000**		**21,865,930**	
E	**STREET & TRAFFIC LIGHTING**							-	
	Replace Signals - Second and Mowat		85,000					85,000	Controller cabinet and AODA Upgrades
	Replace Signals - Scott and Central		85,000					85,000	Controller cabinet and AODA Upgrades
	Replace Poles - Phase 2 - Kaitlyn		40,000					40,000	Poles in very poor condition replace with new aluminum poles
	Replace Poles - Phase 3 - Kaitlyn			40,000				40,000	Poles in very poor condition replace with new aluminum poles
	Phase 1 pole replacement - Patcin Ave		40,000					40,000	Cut from 2026 Capital Budget

	PROJECT		ESTIMATED CAPITAL EXPENDITURE (2027 - 2030)						COMMENTS
			2027	2028	2029	2030		Total	
	TOTAL STREET & TRAFFIC LIGHTING		**250,000**	**40,000**	**-**	**-**		**290,000**	
F	**SIDEWALKS**							-	
	Riverfront Walkway Expansion Detailed Design		180,000					180,000	
	Riverfront Walkway Expansion Phase 1			1,500,000				1,500,000	Land acqusition and first phase development
	Riverfront Walkway Expansion Phase 2				2,500,000			2,500,000	second phase development
	TOTAL SIDEWALKS		**180,000**	**1,500,000**	**2,500,000**	**-**		**4,180,000**	
G	**WASTE MANAGEMENT SYSTEM**							-	
	Landfill Expansion Design		60,000	60,000				120,000	
	Construct new landfill				3,000,000	3,000,000		6,000,000	
	TOTAL WASTE MANAGEMENT SYSTEM		**60,000**	**60,000**	**3,000,000**	**3,000,000**		**6,120,000**	
H	**AIRPORT**							-	
	Fuel Tank Cleaning		15,000					15,000	must be done once every 7 years
	Jet A Cabinet			115,000				115,000	equipment is at end of life, can not be certified for sale. If jet A truck is broke down we can not sell fuel
	100 LL Cabinet				100,000			100,000	Equipment is at end of life. Still certifiable for now, but replacement parts are scarce
	Runway Crack, Resurface Parking Lot, Fuel Truck Parking Pad					275,000		275,000	One large longitudinal crack not suitable for mastic repair, need to cut and pave. Parking lot in poor condition. Larger heavier fuel truck needs concrete pad to keep from sinking into the ground.
	Replace 1/2 ton truck					80,000		80,000	Truck is at end of life.
	Loader, Rotary cutter for John Deere Tractor		22,000					22,000	Cut from 2022, 2023, 2024, 2025, 2026 capital budgets
	TOTAL AIRPORT		**37,000**	**115,000**	**100,000**	**355,000**		**607,000**	
I	**PARKS & CEMETERIES**							-	
								-	
	Parks							-	Regular replacement of mowers
	Replace Mowers		25,000	25,000	25,000	25,000		100,000	Heavy use machine 12 years old
	Replace Large Tractor with bucket (2018 3033R)					65,000		65,000	regular replacement of trucks. Seasonality lengthens the lifecycle
	Replace Trucks			70,000		70,000		140,000	rear shop designed and contimplated for repairs, taller ceilings and better access.
	Hoist for Parks Shop		50,000					50,000	
	Lions Park Playground Replacement (NOHFC)		600,000					600,000	Cut from 2026 Capital Budget
	Cemetery							-	Current machine is a 2008. Low hours but key piece of equipment specifically sized for cemetery work
	Replace Wheeled Backhoe					225,000		225,000	
	Riverview Cemetery Irrigation Installation			250,000				250,000	
	Riverview Cemetery Irrigation System Design		25,000					25,000	Cut from 2026 Capital Budget
	TOTAL PARKS & CEMETERIES		**700,000**	**345,000**	**25,000**	**385,000**		**1,455,000**	
J	**FACILITIES**							-	
								-	
	Public Works							-	Building is too small, lacks accessibility and gender equality
	Design and Cost Estimation for new Public Works Building		125,000					125,000	Building is small, old and poorly layed out. Goal is to provide crew unity between PW and Parks to support in times of short staffing, but can not with current size limitations
	Replacement Public Works Building Construction				12,000,000			12,000,000	PW building is a great candidate for training centre and mixed use storage building (Fire, PW, MSC, Museum, etc.)
	Renovations to existing PW building for Storage/Training Centre					1,500,000		1,500,000	
	Civic Centre							-	
	Phase one Civic Centre Renovation (Council Chambers Basement Washrooms)				980,000			980,000	
	CC - Treasury Office Renovation					762,500		762,500	Ongoing Civic Centre Renovations
	CC - Upstairs Washroom Renovation - Accessibility Component					152,500		152,500	Ongoing Civic Centre Renovations
	CC - Vestibule/Lobby Renovations					37,500		37,500	Ongoing Civic Centre Renovations
	Office Space Renovations- P&D					32,500		32,500	Ongoing Civic Centre Renovations
	Paint Civic Centre Exterior and stucco repairs			100,000				100,000	The building desparately needs a paint job!
	Memorial Sports Centre							-	
	Furnace Replacement		25,000	25,000	25,000	25,000		100,000	All furnaces are 25+ years old, need to replace on a continuum.
	IFK Bleacher Replacement		50,000	50,000				100,000	Replacement parts are no longer available, vandalism is rampant phased approach
	52 Bleacher Replacement				50,000	50,000		100,000	Replacement parts have not been available in decades, vandalism is rampant, time for a refresh! Phased approach
	52 Sandblast and Paint			180,000				180,000	Severe water damage. Need to sandblast walls, prime and paint
	Zamboni				125,000			125,000	Replace old zamboni with new, moving 2021 unit to spare
	IFK Compressor Replacement		165,000					165,000	116,000 hours at September 2025 need to replace. Rebuild and keep as spare
	IFK Structural repairs and painting		210,000					210,000	Severe corrosion on structural steel and sprinkler piping from humidity. Need to sandblast and paint
	MSC Structrual Inspection			25,000				25,000	Should be done on a 5 year, no longer regulated, once structural deficiencies are repaired should be looked at again

	PROJECT		ESTIMATED CAPITAL EXPENDITURE (2027 - 2030)						COMMENTS
			2027	2028	2029	2030		Total	
	Replace IFK Humidifiers		50,000	50,000				100,000	Both units are 25 years old and at end of life
	Replace pool heater				50,000			50,000	
	CSA Compliant Standby Generator (Emergency Management)					650,000		650,000	Current unit doesn't do the whole building, not CSA Compliant, Site is an evacuation centre needs standby power.
	Gym Expansion and Changeroom Upgrades			9,000,000				9,000,000	
	52 Canadians Elevator replacement					1,000,000		1,000,000	
	MSC Facility Needs Assesment			125,000				125,000	
	Replace deteriorated Skate Park Features		10,000					10,000	
	Non Slip Flooring, deck resurfacing, pool tiles - Pool - current surface is discoloured and dull which has lead to straining and remain discoloured after cleaning		61,500					61,500	
	Enclosed Play Structure for MSC Camps		15,000					15,000	
	Sensory Room - Set up Take Down - Kiwanis asked for partnership in this		12,000					12,000	
	Electronic Timing System - LiveBarn - Cyclone request for their swim meets twice a year			40,000				40,000	
	Floating Aqua park at Sunny Cove - Community and Summer Program use				56,000			56,000	
	12 passenger van for transportation of kids for Summer programs			85,000				85,000	
	Canoes and Kayaks - summer programs		15,000					15,000	
	Public Art - Pool Mural - pending funding - brought forward from 2025		20,000					20,000	
	Fitness Equipment (annual)		20,000	20,000	20,000	20,000		80,000	
	Removable turf for 52 arena will bring a report in Q3 of 2026		500,000					500,000	
	Hockey Skills camp (modular sport flooring or partial synthetic ice area, professional radar net system, video station, branded divider curtains) for the 52 pad			60,000				60,000	
	Skating Equipment for Rentals - helmets/Skate for all ages		10,000					10,000	
	Item vending machine for Pool and Rink items			10,000				10,000	
	Snowmachine for 8th Street Trails - replace their second one which is about 30 years old		22,000					22,000	
	Trail enhancement for year round use - 8th street trails		5,000	5,000	5,000	5,000		20,000	
	Portable Stage in a trailer (NOHFC/Community Enhancement Program) **ability to rent out, provide more programming		260,000					260,000	Exploring options for a portable stage, more information to come for programming and resources
	Reception resdesign		70,000					70,000	
								-	
	Sorting Gap Marina							-	
	Ramp Rehab					800,000		800,000	Ramp and ramp docks are in tough shape now, some timber replacement is just a band aid.
								-	
	Museum							-	
	Roof Repairs		400,000					400,000	Roof structurally is problematic. Lack of insulation and ventilation causes water issues.
	Foundation Repairs			600,000				600,000	Foundation leaks, concrete is crumbling. Major rehab needed
	Renovate the main floor (floating wall, gift shop, entrance) - extra work spaces for students, defined entrance, gift shop shelving and cabinets **pending funding - Trillion Capital Grant		100,000					100,000	Contingent on Roof Repairs
	Retractable Awning for Rainy Lake Square		35,000					35,000	
	Artwork installed where plywood closes off the alley			5,000				5,000	
	Replace touch screen in main exhibit			5,000				5,000	
	Chairs for workshop area			5,000				5,000	
	Lights change from 500-700 lux to 150 lux to meet museum standards in the exhibit area - Track lighting		10,000					10,000	
	New storage/shelving for Artifacts downstairs				20,000			20,000	
	New exhibit cases - main floor and upstairs					20,000		20,000	
	Art Hanging System (Museum Display Renovation) *pending funding - Trillion Capital Grant		25,000					25,000	
								-	
	Sister Kennedy Centre							-	
	Replace main sidewalk at Centre		30,000					30,000	Cut from 2026 Capital Budget
								-	
	Library							-	
	UV Blocking Window Film		4,000					4,000	
	Structural Assessment			10,000				10,000	
	TOTAL FACILITIES		**2,249,500**	**10,400,000**	**13,331,000**	**5,055,000**		**31,035,500**	
	PLANNING AND DEVELOPMENT							-	
	Residential Inventory Planning			200,000				200,000	Plan of Subdivision and servicing plans for Elizabeth Street development East of Lillie Ave - long term planning for available serviced lots as per provincial and Official Plan requirements. Would likely be eligible for funding.
	TOTAL PLANNING AND DEVELOPMENT		**-**	**200,000**	**-**	**-**		**200,000**	
K	**IT SERVICES**							-	

	PROJECT		ESTIMATED CAPITAL EXPENDITURE (2027 - 2030)						COMMENTS
			2027	2028	2029	2030		Total	
								-	
	Annual GL		76,500	79,000	73,000	114,000		342,500	Staff workstations, power equipment, printers, cameras, cables, and remediation.
	Audio & Video GL		11,000					11,000	Video conferencing @ '52 Meeting Room, East End Hall, Fire Hall
	Disaster Recovery GL				83,000			83,000	Servers.
	Network GL							-	
	Access Control		129,000	30,000	60,000	30,000		249,000	Civic Centre replacement, new for remainder of Sports Centre, East End Hall, Senior Centre, Museum, and Public Works.
	Fibre Network Build		100,000	100,000	100,000	100,000		400,000	If funding is available. This project will save on operating costs.
	Lifecycle Management		12,000			12,000		24,000	Wireless access points and firewalls.
	Phone System			200,000				200,000	All phone system components at all facilities.
	Public Wi-Fi		20,000					20,000	Sports Centre.
	Software GL							-	
	Compliance Assessment		25,000					25,000	M365 security audit.
	FMW Added Modules			60,000				60,000	FWM Capital Plan and Salary Plan
	Financial Software Replacement				137,000			137,000	Financial system will no longer have support or upgrades- new software is necessary
	Video Surveillance GL							-	
	Cameras					125,000		125,000	Cameras.
	Servers					88,000		88,000	Storage arrays.
	Video Surveillance							-	
	Library							-	
	Computer Equipment		45,500	45,000	13,500	60,000		164,000	
	Maker Space Equipment		5,000	5,000	5,000	5,000		20,000	
	Surveillance Cameras		6,000	4,500	4,500	4,500		19,500	
	TOTAL IT SERVICES		**430,000**	**523,500**	**476,000**	**538,500**		**1,968,000**	
L	**ENVIRONMENT**							-	
								-	
	Sanitary Sewer Collection System							-	
	Reconstruction of Nelson Street From Victoria Avenue to Armit Avenue		424,902					424,902	Cut from 2026 Capital Budget
	Sewer Replacements (3000/m W-WW)							-	Deep, old sewer. Old watermain. Critical sewer main for east and central FF.
	First Street East : Portage Ave to Mowat Ave (220m)		330,000					330,000	Old sewer and water. Poor road and concrete condition. High traffic
	Church Street: Portage Ave to Victoria Ave (220m)			330,000				330,000	Old sewer and water. Poor road and concrete condition. High traffic
	Church Street: Victoria Ave to Armit Ave (220m)				330,000			330,000	Deep, old sewer. Old watermain. Critical sewer main for east and central FF.
	First Street East: Portage Ave to Victoria Ave (220m)					330,000		330,000	
	Lining Projects (500/m) and Sanitary Main Spot Repairs in Roads							-	Extend life of sewers without digging.
	Sanitary Main Relining - McIrvine Ave at CN Tracks/Mill Road Under CN Tracks (90m/180m) + more		135,000					135,000	Extend life of sewers without digging.
	Sanitary Main Relining		250,000		250,000			500,000	Spot repairs of critically damaged sewer main from cctv inspections
	Sanitary Main Spot Repairs			200,000		200,000		400,000	
	Lift Stations							-	
	Rebuild White Pine and Central Lift Stations			4,206,250				4,206,250	lift stations are at end of life. 1960's Central Ave needs to be upgraded with capacity to meet MECP guidelines so White Pine can be upgraded to meet MECP guidelines to allow for Shevlin Yard Development
	Rebuild 5th Street Lift Station				2,643,750			2,643,750	lift stations are at end of life. 1960's
	Design for Boundary Lift Station Upgrade				200,000			200,000	lift stations are at end of life. 1960's
	Rebuild Boundary Lift Station					1,843,750		1,843,750	lift stations are at end of life. 1960's
	Fifth Flowmeter - Stand Pipe - Bypass Valve		15,000					15,000	replacing failed instrumentation
	Vibration Analysis on LS Rotating Equipment		1,500		1,500			3,000	preventative maintenance
	Miscellaneous							-	
	Design for Infrastructure Renewal		37,500	37,500	37,500	37,500		150,000	ongoing annual work
	Refurbishing Sanitary Manholes		100,000	100,000	100,000	100,000		400,000	preventative maintenance - $100,000 Annual Capital cut from 2026
	Sanitary Sewer Tools and Equipment		10,000	10,000	10,000	10,000		40,000	annual tool upgrades / purchases / replacements
	Mini Excavator (50/50 split sewer and water)		67,500					67,500	Cut from 2026 Capital Budget
	IT - Lifecycle Management - Power Equipment			7,000				7,000	UPS and batteries.
	IT - Lifecycle Management - Switches					15,500		15,500	Outdoor lift stations.
								-	
	Sewage Treatment Plant							-	
	Capital Improvements Wastewater Treatment Plant							-	
	Structural Building Assessment		40,000					40,000	Assess infrastructure built in 1960's
	Digester Dog House		50,000					50,000	Proper build of structure to house pumps and piping

PROJECT	ESTIMATED CAPITAL EXPENDITURE (2027 - 2030)					COMMENTS
	2027	2028	2029	2030	Total	
Laboratory Upgrades (cabinets, equipment, etc)		75,000			75,000	Upgrade old lab equipments, cabinets, etc
Thickener Feed Pump			40,000		40,000	Upgrade and have spare pump on hand
Grit Pump	30,000				30,000	Upgrade and have spare pump on hand
Roadwork - Paving Road South of Plant				250,000	250,000	Resurface road around south side of plants to clarifiers and UV
Headworks Lights		25,000			25,000	
Digester Level Sensor	10,000				10,000	
Digester Volute	50,000				50,000	
Blower Room Ventilation and Lifting Device			200,000		200,000	Room overheats and is loud
Vibration Analysis on Rotating Equipment	5,000		5,000		10,000	preventative maintenance
Engineering for new digester			75,000		75,000	1960's digester at end of life
Vehicles (3/4 ton)				100,000	100,000	fleet renewal
Purchase clarifier chain for WWTP (2 clarifiers)	120,000				120,000	replace worn chain in clarifiers approx every 7 years
GIS Capital Contribution	4,579	4,579	4,579	4,579	18,316	annual tool upgrades / purchases / replacements
WWTP - Misc Capital Upgrades	125,000	125,000	125,000	125,000	500,000	Annual repairs and spare parts
IT Improvements					-	
IT - Lifecycle Management - Power Equipment		14,000			14,000	UPS and batteries.
IT - Lifecycle Management - Staff Workstations		4,000			4,000	
IT - Network - Access Control		18,000			18,000	
IT - Network - OT Network	27,500				27,500	Server and firewall for OT Network.
IT - Network - SCADA Monitoring		4,000			4,000	
IT - Network - UPS Monitoring	5,000				5,000	
					-	
Water Distribution System					-	
Reconstruction of Nelson Street From Victoria Avenue to Armit Avenue	554,603				554,603	Cut from 2026 Capital Budget
Watermain Replacements (3000/m W-WW)					-	
First Street East : Portage Ave to Mowat Ave (220m)	330,000				330,000	Deep, old sewer. Old watermain. Critical sewer main for east and central FF.
Church Street: Portage Ave to Victoria Ave (220m)		330,000			330,000	Old sewer and water. Poor road and concrete condition. High traffic
Church Street: Victoria Ave to Armit Ave (220m)			330,000		330,000	Old sewer and water. Poor road and concrete condition. High traffic
First Street East: Portage Ave to Victoria Ave (220m)				330,000	330,000	Deep, old sewer. Old watermain. Critical sewer main for east and central FF.
Lining Projects (1500/m)					-	
Watermain Relining - Frenette to Shevlin Under Parks and Arena	600,000	100,000			700,000	Protecting infrastructure that goes under CN ROW and other challenging locations
Victoria Ave at CN Tracks/Riverview Drive from Keating Ave to Dead End (100m/100m)					-	Cut from 2026 Capital Budget
5th Street East at CN Tracks (130m)				295,000	295,000	Protecting infrastructure that goes under CN ROW
Programs/Projects					-	
Radio Upgrades for Water Meters (Waiting on Updated Quote)	650,000				650,000	
Hydrant and Valve Replacement Program	300,000	150,000	150,000	150,000	750,000	Annual replacement of broken/inoperable assets (150,000 cut from 2026 capital budget)
GIS Equipment and Mapping	5,000	5,000	5,000	5,000	20,000	
Design for Infrastructure Renewal Project	37,500	37,500	37,500	37,500	150,000	Annual design work
Looping Areas (3000/m)					-	
CN Tracks: Third Street to Central Ave (177m)		265,500			265,500	Improve water quality
Scott Street to Nelson/Church Area - Through Woodyard or Ditch Line (240m)			360,000		360,000	Improve water quality
Williams Ave/Minnie Ave/Mill Road/Eighth Street (450m)				675,000	675,000	Improve water quality - potential legal liability
Miscellaneous					-	
General Miscellaneous Tools/Equipment	10,000	10,000	10,000	10,000	40,000	annual tool upgrades / purchases / replacements
Vehicles (1/2 ton, 3/4 ton - '28, '31, '34)		75,000			75,000	fleet renewal
Quick disconnect for excavator bucket	25,000				25,000	ability to change buckets during digs
Mini Excavator (50/50 split sewer and water)	67,500				67,500	Water tower.
IT - Network - Access Control		6,000			6,000	Water tower.
IT - Video Surveillance	8,000				8,000	Administration.
IT - Lifecycle Management - Staff Workstations		2,000	2,000		4,000	Operators.
IT - Lifecycle Management - Staff Workstations				6,000	6,000	
					-	

	PROJECT		ESTIMATED CAPITAL EXPENDITURE (2027 - 2030)						COMMENTS
			2027	**2028**	**2029**	**2030**		**Total**	
	Water Treatment Plant							-	
	Capital Improvements Water Treatment Plant							-	
	WWTP Clarifier and Filter Rehabilitation (Clarifiers, Filters, Alum Tank and Piping, Blower)		1,700,000					1,700,000	Remainder of Project from 2026
	Delta V at Water Tower			50,000				50,000	aligned connectivity between all sites
	Office Upgrades - Flooring, Painting, Equipment		10,000					10,000	upgrades to WTP
	Roof replacement					350,000		350,000	upgrades to WTP
	Alum Piping Upgrades			20,000				20,000	upgrades to WTP
	Convert Firepump to Secondary Backwash Pump			50,000				50,000	Utilize idle pump and provide redundency
	Vehicles			75,000				75,000	fleet renewal
	MCC Buckets				175,000			175,000	Equipment in WTP subject to corrosive chemicals
	Soda Ash Silo Cleaning, Inspection, Containment				55,000			55,000	upgrades to WTP
	Backwash Pump					70,000		70,000	upgrades to WTP
	Elevated Tank Inspection					25,000		25,000	inspected every 5 years per MECP
	Vibration Analysis on Rotating Equipment		2,500		2,500			5,000	preventative maintenance
	Miscellaneous Small Capital Equipment		60,000	60,000	60,000	60,000		240,000	annual tool upgrades / purchases / replacements
	Intake Inspection and Repair			20,000				20,000	Cut from 2026 Capital Budget
	Raw Water Well Screens/Tracks		20,000					20,000	Cut from 2026 Capital Budget
	Confined Space Entry and Rescue Program		45,000					45,000	Cut from 2026 Capital Budget
	IT Improvements							-	
	IT - Lifecycle Management - Power Equipment		2,500			2,500		5,000	Batteries.
	IT - Lifecycle Management - Staff Workstations				4,500			4,500	
	IT - Network - Access Control			18,000				18,000	
	IT - Network - OT Network		20,000					20,000	Server for OT Network.
	IT - Network - SCADA Monitoring			4,000				4,000	
	IT - Network - UPS Monitoring		25,000					25,000	Networkable UPS and wiring.
								-	
	TOTAL ENVIRONMENT		**6,311,084**	**6,438,329**	**5,213,829**	**5,032,329**		**22,995,571**	
	TOTAL		**18,894,814**	**24,587,629**	**31,026,479**	**21,171,229**		**95,680,151**	

* Please note, this list of projects is still a preliminary list.